

BOYS & GIRLS CLUBS OF CLEVELAND AND SUBSIDIARY
CONSOLIDATED FINANCIAL STATEMENTS
YEARS ENDED DECEMBER 31, 2017 AND 2016



## YEARS ENDED DECEMBER 31, 2017 AND 2016

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#### **INDEPENDENT AUDITORS' REPORT**

TO THE BOARD OF TRUSTEES
BOYS & GIRLS CLUBS OF CLEVELAND AND SUBSIDIARY

### **Report on the Consolidated Financial Statements**

We have audited the accompanying consolidated financial statements of Boys & Girls Clubs of Cleveland and Subsidiary (a nonprofit organization), which comprise the consolidated statements of financial position as of December 31, 2017 and 2016, and the related consolidated statements of activities, changes in net assets, cash flows, and functional expenses for the years then ended, and the related notes to the consolidated financial statements.

## Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Boys & Girls Clubs of Cleveland and Subsidiary as of December 31, 2017 and 2016, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## **Report on Consolidating Information**

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information in the consolidating statement of financial position as of December 31, 2017, and the consolidating statement of activities for the year then ended is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and changes in net assets of the individual organizations, and it is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

SKODA MINOTTI & CO.

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Cleveland, Ohio June 6, 2018

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

## DECEMBER 31, 2017 AND 2016

## **ASSETS**

		2017		2016
CURRENT ASSETS  Cash and cash equivalents	\$	957,300	\$	1,015,401
Investments	*	1,899,051	*	1,741,225
Pledges receivable		388,357		662,217
Grants receivable		232,375		175,526
Prepaid expenses		59,058		25,952
		3,536,141		3,620,321
LONG-TERM ASSETS				
Cash surrender value of life insurance		74,455		72,785
Pledges receivable - net		104,969		382,411
Property and equipment - net		3,900,424		4,076,691
		4,079,848		4,531,887
	\$	7,615,989	\$	8,152,208
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts payable	\$	183,994	\$	45,247
Accrued expenses		126,522		121,326
		310,516		166,573
NET ASSETS				
Unrestricted		4 400 053		4 E24 102
Operating Board designated		4,409,053 1,154,926		4,534,193 1,086,166
Total unrestricted		5,563,979		5,620,359
Total am estricted		0,000,010		0,020,000
Temporarily restricted		960,112		1,672,961
Permanently restricted		781,382		692,315
		7,305,473		7,985,635
	\$	7,615,989	\$	8,152,208

#### CONSOLIDATED STATEMENTS OF ACTIVITIES

## YEARS ENDED DECEMBER 31, 2017 AND 2016

			2017		
	Unres	tricted	2011		
		Board	Temporarily	Permanently	
	Operating	Designated	Restricted	Restricted	Total
SUPPORT AND REVENUE					
Contributions and grants: Individuals	\$ 550,345	\$ -	¢	\$ 1,500	\$ 551,845
Foundations	3,286,150	·	125.600	10,000	
	278,436	12,000	135,600	10,000	3,443,750
Corporations	•	-	-	-	278,436
Heights Youth Club	30,000	-	-	-	30,000
Clubs and organizations	8,350	-	-	-	8,350
Government grants	295,614	-	-	-	295,614
United Way services	430,844	-	122,500	-	553,344
Special events - net	209,139	-	-	-	209,139
Other income	62,964	-	-	-	62,964
Governmental in-kind	39,549	-	-	-	39,549
Program fees	5,271	-	-	-	5,271
Investment income	441	122,813		77,567	200,821
Total support and revenue	5,197,103	134,813	258,100	89,067	5,679,083
Net assets released from restrictions:					
Satisfaction of restrictions through:					
Operating expenses	1,037,002	(66,053)	(970,949)	-	_
	6,234,105	68,760	(712,849)	89,067	5,679,083
Expenses before depreciation:				•	
Program	4,972,335	-	_	-	4,972,335
Fundraising and development	607,323	_	_	_	607,323
General and administrative	467,998	_	_	_	467,998
Total expenses before depreciation					6,047,656
. otal oxponess solore asprosiduor.	3,011,000				3,011,000
Change in net assets before					
depreciation	186,449	68,760	(712,849)	89,067	(368,573)
doprociation	100,110	00,700	(112,010)		(000,070)
Depreciation expenses					
Program	275,589	-	-	-	275,589
Fundraising and development	18,000	-	-	_	18,000
General and administrative	18,000	-	-	_	18,000
Total depreciation expenses	311,589				311,589
,	-,				
Change in net assets	\$ (125,140)	\$ 68,760	\$ (712,849)	\$ 89,067	\$ (680,162)

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Unrestricted									
		Вс	ard	Te	Temporarily Permanently				
	Operating	Desig	gnated	R	estricted	Re	stricted		Total
\$	370,124	\$	-	\$	<u>-</u>	\$	-	\$	370,124
	1,819,585		-		505,833		-		2,325,418
	546,122		7,000		-		-		553,122
	91,800		-		-		-		91,800
	7,040		-		-		-		7,040
	269,965		-		-		-		269,965
	370,649		-		122,500		-		493,149
	191,059		-		-		-		191,059
	79,690		-		-		-		79,690
	36,949		-		-		-		36,949
	3,380		-		-		-		3,380
	799	(	61,608		-		31,394		93,801
	3,787,162	(	68,608		628,333		31,394		4,515,497
	684,414	((	62,707)		(621,707)		<u> </u>		<u> </u>
	4,471,576		5,901		6,626		31,394		4,515,497
	4 204 450								4 204 450
	4,301,458		-		-		-		4,301,458
	578,064		-		-		-		578,064
	423,325				-				423,325
	5,302,847				-				5,302,847
	(004.074)		E 004		0.000		04.004		(707.050)
	(831,271)		5,901		6,626		31,394		(787,350)
	277,777				_		_		277,777
	18,000		_		_		_		18,000
	18,000		-		-		-		18,000
	313,777		<del>-</del>		-				313,777
	515,111		<u> </u>						010,111
\$	(1,145,048)	\$	5,901	\$	6,626	\$	31,394	\$	(1,101,127)
Ψ	(1,140,040)	Ψ	5,501	Ψ	0,020	Ψ	01,007	Ψ	(1,101,121)

#### CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

## YEARS ENDED DECEMBER 31, 2017 AND 2016

	Unrestricted				
	Operating	Board Designated	Temporarily Restricted	Permanently Restricted	Total
Net assets - January 1, 2016	\$ 5,679,241	\$ 1,080,265	\$ 1,666,335	\$ 660,921	\$ 9,086,762
Change in net assets - 2016	(1,145,048)	5,901	6,626	31,394	(1,101,127)
Net assets - December 31, 2016	4,534,193	1,086,166	1,672,961	692,315	7,985,635
Change in net assets - 2017	(125,140)	68,760	(712,849)	89,067	(680,162)
Net assets - December 31, 2017	\$4,409,053	\$ 1,154,926	\$ 960,112	\$ 781,382	\$ 7,305,473

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

## YEARS ENDED DECEMBER 31, 2017 AND 2016

	2017	2016
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in net assets	\$ (680, 162)	\$ (1,101,127)
Adjustments to reconcile change in net assets		
to net cash provided by (used in) operating activities:		
Add back (deduct): Items not affecting cash		
Depreciation	311,589	313,777
Pledges receivable discount amortization	(10,349)	(21,679)
Increase in cash surrender value of life insurance	(1,670)	(2,218)
Interest and dividends reinvested	(14,448)	(15,108)
Unrealized gain on investments	(155,927)	(81,605)
Realized (gain) loss on investments	(30,446)	2,912
Gain on sale of property and equipment	_	(65,121)
Permanently restricted contributions	(11,500)	-
Cash provided by (used in) changes in the following items:	,	
Decrease in pledges receivable	561,651	359,919
(Increase) decrease in grants receivable	(56,849)	2,648
(Increase) decrease in prepaid expenses	(33,106)	15,162
Increase (decrease) in accounts payable	138,747	(40,098)
Increase in accrued expenses	5,196	38,810
Net cash provided by (used in) operating activities	22,726	(593,728)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property and equipment	(135,322)	(78,582)
Proceeds from sale of property and equipment	(133,322)	81,505
Proceeds from sale of investments	124,776	314,167
Purchases of investments	(81,781)	(257,671)
Net cash provided by (used in) investing activities	 (92,327)	59,419
Net dash provided by (asea in) investing addivites	(02,021)	00,410
CASH FLOWS FROM FINANCING ACTIVITIES:		
Permanently restricted contributions	11,500	
NET DECREASE IN CASH AND CASH EQUIVALENTS	(58,101)	(534,309)
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	1,015,401	1,549,710
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 957,300	\$ 1,015,401

## CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

## YEAR ENDED DECEMBER 31, 2017

2017

		Program					
			Youth		-		
Academic	Character &	Healthy	Violence	Total	General &	Fundraising &	
Success	Citizenship	Lifestyles	Reduction	Program	Administrative	Development	Total
\$ 1,205,597	\$ 970,358	\$ 764,525	\$ 749,183	\$ 3,689,663	\$ 326,408	\$ 523,990	\$ 4,540,061
16,158	13,005	10,246	127,772	167,181	42,590	25,684	235,455
275,437	221,693	174,667	69,667	741,464	48,339	43,430	833,233
143,225	115,278	90,825	24,699	374,027	50,661	14,219	438,907
1,640,417	1,320,334	1,040,263	971,321	4,972,335	467,998	607,323	6,047,656
112 741	90 819	72 029	_	275 589	18 000	18 000	311,589
,		. 2,020		2.0,000	10,000	10,000	011,000
\$ 1,753,158	\$ 1,411,153	\$ 1,112,292	\$ 971,321	\$ 5,247,924	\$ 485,998	\$ 625,323	\$ 6,359,245
	\$1,205,597 16,158 275,437 143,225 1,640,417 112,741	Success         Citizenship           \$ 1,205,597         \$ 970,358           16,158         13,005           275,437         221,693           143,225         115,278           1,640,417         1,320,334           112,741         90,819	Academic Success         Character & Citizenship         Healthy Lifestyles           \$ 1,205,597         \$ 970,358         \$ 764,525           16,158         13,005         10,246           275,437         221,693         174,667           143,225         115,278         90,825           1,640,417         1,320,334         1,040,263           112,741         90,819         72,029	Program           Academic Success         Character & Citizenship         Healthy Lifestyles         Youth Violence Reduction           \$ 1,205,597         \$ 970,358         \$ 764,525         \$ 749,183           16,158         13,005         10,246         127,772           275,437         221,693         174,667         69,667           143,225         115,278         90,825         24,699           1,640,417         1,320,334         1,040,263         971,321           112,741         90,819         72,029         -	Academic Success         Character & Citizenship         Healthy Lifestyles         Youth Violence Reduction         Total Program           \$ 1,205,597         \$ 970,358         \$ 764,525         \$ 749,183         \$ 3,689,663           16,158         13,005         10,246         127,772         167,181           275,437         221,693         174,667         69,667         741,464           143,225         115,278         90,825         24,699         374,027           1,640,417         1,320,334         1,040,263         971,321         4,972,335           112,741         90,819         72,029         -         275,589	Program           Academic Success         Character & Citizenship         Healthy Lifestyles         Violence Reduction         Total Program         General & Administrative           \$ 1,205,597         \$ 970,358         \$ 764,525         \$ 749,183         \$ 3,689,663         \$ 326,408           16,158         13,005         10,246         127,772         167,181         42,590           275,437         221,693         174,667         69,667         741,464         48,339           143,225         115,278         90,825         24,699         374,027         50,661           1,640,417         1,320,334         1,040,263         971,321         4,972,335         467,998           112,741         90,819         72,029         -         275,589         18,000	Program           Academic Success         Character & Citizenship         Healthy Lifestyles         Violence Reduction         Total Program         General & Administrative         Fundraising & Development           \$1,205,597         \$ 970,358         \$ 764,525         \$ 749,183         \$ 3,689,663         \$ 326,408         \$ 523,990           16,158         13,005         10,246         127,772         167,181         42,590         25,684           275,437         221,693         174,667         69,667         741,464         48,339         43,430           143,225         115,278         90,825         24,699         374,027         50,661         14,219           1,640,417         1,320,334         1,040,263         971,321         4,972,335         467,998         607,323           112,741         90,819         72,029         -         275,589         18,000         18,000

## CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

## YEAR ENDED DECEMBER 31, 2016

## 2016

			Program	_				
				Youth				
	Academic	Character &	Healthy	Violence	Total	General &	Fundraising &	
	Success	Citizenship	Lifestyles	Reduction	Program	Administrative	Development	Total
Personnel costs	\$ 1,077,011	\$ 866,862	\$ 682,983	\$ 561,043	\$3,187,899	\$ 293,254	\$ 420,812	\$ 3,901,965
Professional and contract services	22,292	17,942	14,136	101,223	155,593	42,624	121,277	319,494
Programming	225,401	181,420	142,937	12,587	562,345	39,166	21,048	622,559
Occupancy	151,083	121,603	95,809	27,126	395,621	48,281	14,927	458,829
Total expenses before depreciation	1,475,787	1,187,827	935,865	701,979	4,301,458	423,325	578,064	5,302,847
Depreciation expenses	113,636	91,540	72,601		277,777	18,000	18,000	313,777
Total expenses	\$ 1,589,423	\$ 1,279,367	\$ 1,008,466	\$ 701,979	\$4,579,235	\$ 441,325	\$ 596,064	\$ 5,616,624

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Activities

Boys & Girls Clubs of Cleveland (BGCC) is a nonprofit organization, which provides after-school and summer programs and a safe environment for youth ages 6 - 18 facing challenging life circumstances to achieve their full potential as productive, responsible and caring citizens. The Clubs' programs, including outreach programs, emphasize education, career exploration, financial literacy, character, leadership, health and life skills, arts, sports, fitness and recreation.

The Clubs responded to a community need for organizations to take a role in violence prevention. On January 12, 2016, the Clubs formed Cleveland PeaceMakers, Inc. (PeaceMakers) a nonprofit organization, which aims to lower youth violence in the surrounding communities.

#### Principles of Consolidation

The consolidated financial statements include the amounts of Boys & Girls Clubs of Cleveland and its subsidiary Cleveland PeaceMakers, Inc. (collectively, the Clubs). All significant intercompany transactions have been eliminated.

#### **Program Descriptions**

Academic Success - This impact area affects the Clubs' mission to enable young people who need us most to reach their full potential. Programs seek to engage youth in education, reduce high school drop out rates, and encourage high school graduation and post-secondary opportunities by teaching basic educational disciplines, technology and the arts, nurturing creativity, cultural awareness and appreciation for the arts.

Character & Citizenship - This impact area focuses on furthering the Clubs' mission by developing youth into productive, caring and responsible citizens by emphasizing interpersonal relationship-building, self-image and contribution to the community.

Healthy Lifestyles - This impact area also furthers the Clubs' mission to enable young people to reach their full potential through encouraging youth to make smart, healthy choices for their bodies, minds and spirits (ultimately, their futures) by encouraging goal-setting, health-risk avoidance, and self-sufficiency and by developing physical and social skills, stress management and appreciation for the environment.

Youth Violence Reduction - PeaceMakers provides the residents of Cleveland with caring, committed and competent individuals equipped to offer crime prevention and conflict mediation services to youth and young adults who are at risk of, victim of, and/or perpetrators of street violence.

#### Basis of Presentation

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting. Net assets, revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## Basis of Presentation (continued)

Accordingly, net assets and changes therein are classified and reported as follows: Unrestricted Operating Net Assets – Net assets that are not subject to donor-imposed restrictions. Unrestricted operating net assets consist of current operating net assets and are used for general operating expenses.

Unrestricted Board Designated Net Assets – Net assets that are reserved by the Board of Trustees for the continuity of the Clubs' general activities, its exhibits and programs, and to meet emergency demands.

Temporarily Restricted Net Assets – Net assets subject to donor-imposed restrictions that may or will be met, either by actions of the Clubs and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. If donor-imposed restrictions are met in the same year as they are imposed, the net assets are reported as unrestricted.

Permanently Restricted Net Assets – Net assets subject to donor-imposed stipulations that they be maintained by the Clubs in perpetuity. Generally, the donors of these assets permit the Clubs to use all or part of the income earned on any related investments for general or specific purposes.

#### **Contributions and Grants**

Contributions and grants are recognized when awarded as unrestricted, temporarily restricted or permanently restricted in accordance with donor specifications. When a restriction expires through accomplishment of purpose or passage of time, the restricted net assets are reclassified to unrestricted and reported in the consolidated statements of activities as net assets released from restrictions.

Government grants are considered earned income and are recognized over the periods to which they relate. Government grants received in advance are recorded as deferred income.

#### Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Cash and Cash Equivalents

The Clubs consider all highly liquid debt instruments purchased with an initial maturity of three months or less to be cash equivalents.

At times during the year, the Clubs maintained funds on deposit at banks in excess of Federally insured limits. The Clubs believe that there is no significant risk with respect to these deposits. The Clubs have not experienced any losses on their deposits with financial institutions.

#### <u>Investments</u>

Investments in marketable securities are recorded at fair value based on published market prices. The difference between their cost and fair value is recorded as an unrealized gain or loss in the consolidated statement of activities. Specific-identification is used to identify securities sold.

### Grants and Pledges Receivable

Grants receivable represent various amounts from governments, agencies and foundations awarded at December 31, 2017 and 2016 and have been recorded as revenue as unrestricted, temporarily restricted or permanently restricted in accordance with donor specifications. The Clubs consider all grants receivable to be fully collectible at December 31, 2017 and 2016, and, therefore, have no allowance for uncollectible accounts.

Pledges receivable represent unconditional promises to give by donors. Pledges that are to be received over a period of years are discounted to their present value assuming their respective payment terms and an appropriate discount rate. The amounts reflected in the consolidated statements of financial position are net of this discount which is amortized into contribution revenue over the term of the respective pledge agreement. The amortized discount at December 31, 2017 and 2016 was \$5,354 and \$15,703, respectively. Management provides for uncollectible accounts based on its assessment of the current status of individual accounts. There were no write offs during the years ended December 31, 2017 and 2016, respectively. Based on the Clubs' minimal write-off experience, no allowance for uncollectible accounts has been recorded at December 31, 2017 and 2016.

#### Depreciation

Depreciation of property and equipment is provided using the straight-line method based on the following estimated useful lives:

Buildings and improvements	30 – 39	years
Equipment	3 – 10	years
Furniture and fixtures	5 – 7	years
Vehicles	5	years

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Income Taxes**

The Clubs are exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and applicable state laws and operate as a public charity.

#### Advertising

The Clubs' policy is to expense advertising costs as incurred. Advertising expense for the years ended December 31, 2017 and 2016 was \$4,204 and \$2,800, respectively.

#### **Contributed Services**

The Clubs receive an amount of donated services (general assistance, fundraising events, telephone answering, etc.) from unpaid volunteers who assist in fund-raising and special projects. The Clubs would recognize significant contributions of services received when those services (a) create or enhance nonfinancial assets, or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by the donation. The Clubs recognized \$0 and \$60,000 of corporate in-kind revenue from contributed services for the years ended December 31, 2017 and 2016, respectively, for which the corresponding expense is included in both fundraising and development and general and administrative expenses.

#### Subsequent Events

The Clubs evaluated subsequent events through June 6, 2018, the date these consolidated financial statements were available to be issued. Other than the matter described in Note 12, there were no material subsequent events that required recognition or additional disclosure in these consolidated financial statements.

#### 2. INVESTMENTS

Investments under the control of the Clubs are stated at fair value and consist of the following at December 31:

				2017		
						Cumulative Jnrealized
		Cost		Fair Value	_	Gain
Mutual funds Money market funds	\$	1,523,106 73,010	\$	1,812,101 86,950	\$	288,995 13,940
	\$	1,596,116	<u>\$</u>	1,899,051	<u>\$</u>	302,935
				2016		
		Cost		Fair Value		Cumulative Jnrealized Gain
Mutual funds Money market funds	\$	1,554,324 42,148	\$	1,699,077 42,148	\$	144,753 <u>-</u>
	<u>\$</u>	1,596,472	\$	1,741,225	<u>\$</u>	144,753

The following schedules summarize the components of investment income in the consolidated statements of activities for the years ended December 31:

	 2017	 2016
Interest and dividend income	\$ 14,448	\$ 15,108
Realized gains (losses) Unrealized gains	 30,446 155,927	 (2,912) 81,605
Net investment income	\$ 200,821	\$ 93,801

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### 3. FAIR VALUE MEASUREMENTS

GAAP requires disclosure of a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into the following three broad categories:

- Level 1 Quoted unadjusted prices for identical instruments in active markets to which the Clubs have access at the date of measurement.
- Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets. Level 2 inputs are those in markets for which there are few transactions, the prices are not current, little public information exists, or in instances where prices vary substantially over time or among brokered market makers.
- Level 3 Model derived valuations in which one or more significant inputs of significant value drivers are unobservable. Unobservable inputs are those inputs that reflect the Clubs' own assumptions that market participants would use to price the assets or liabilities based on the best available information.

Fair value measurement of all financial assets at December 31, 2017 and 2016 consisted of Level 1 investments at quoted prices in active markets for identical assets.

#### 4. PROPERTY AND EQUIPMENT

Property and equipment purchased by the Clubs are recorded at cost. Donated items are recorded at fair value when received. Maintenance and repairs are charged to expense as incurred. Renewals and betterments are capitalized. Property and equipment consisted of the following at December 31:

		2017	 2016
Land	\$	539,400	\$ 505,000
Buildings and improvements		6,291,809	6,250,808
Equipment		659,904	650,952
Furniture and fixtures		565,234	514,265
Vehicles		213,768	 213,768
Lacar Assumentated demonstration		8,270,115	8,134,793
Less: Accumulated depreciation		<u>(4,369,691</u> )	 (4,058,102)
	<u>\$</u>	3,900,424	\$ 4,076,691

#### 5. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following at December 31:

	2017						
	Beginning Net Assets	Contributions & Investment Income	Net Assets Released from Restriction	Ending Net Assets			
United Way Future programs	\$ 122,500 1,550,461	\$ 122,500 135,600	\$ (122,500) (848,449)	\$ 122,500 <u>837,612</u>			
	<u>\$ 1,672,961</u>	<u>\$ 258,100</u>	<u>\$ (970,949</u> )	\$ 960,112			
		2	016				
	Beginning Net Assets	Contributions & Investment Income	Net Assets Released from Restriction	Ending Net Assets			
United Way Future programs	\$ 122,500 1,543,835	\$ 122,500 505,833	\$ (122,500) (499,207)	\$ 122,500 1,550,461			
	<u>\$ 1,666,335</u>	\$ 628,333	<u>\$ (621,707)</u>	<u>\$ 1,672,961</u>			

#### 6. ENDOWMENT DISCLOSURES

The Clubs' endowment funds consist of a board designated fund and three donor restricted funds. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The board designated fund is unrestricted, but intended for the long term support of the Clubs. All income and principal may be expended upon approval of the Board.

The Leff and O'Neil permanently restricted funds are composed of contributions whereby the principal must remain intact while the income thereon may be used in general operations.

The board designated fund, the Leff fund and the O'Neil fund are invested in a pooled account. Under current law and GAAP, all income in the fund is considered unrestricted.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 6. ENDOWMENT DISCLOSURES (continued)

The GAR permanently restricted fund is required to be held in a separate trust account. In accordance with the terms of the gift instrument, interest and dividends may be expended each year. In addition, up to one half of the net appreciation, realized and unrealized, may be expended. Funds not expended shall be added to the principal of the fund. There is no restriction on the income once it is expended. The grantee is required to annually furnish a Certification of Compliance to the GAR Foundation certifying compliance with these requirements and the value of the fund. The Clubs did not withdraw any net income or take any distributions during the years ended December 31, 2017 and 2016.

#### Interpretation of Relevant Law

Management of the Clubs has interpreted the State of Ohio's enacted version of the Uniform Prudent Management of Institutional Fund Act (UPMIFA) as providing generally that the Clubs may appropriate for expenditure or accumulate so much of an endowment fund as the Clubs determine is prudent for the uses, benefits, purposes, and duration for which an endowment fund is established, subject to the intent of the donor expressed in the gift instrument. As a result of this interpretation, the Clubs classify as permanently restricted net assets (a) the original value of the gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instruments at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Clubs in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Clubs consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purpose of the Clubs and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and appreciation of investments
- (6) Other resources of the Clubs
- (7) The investment policies of the Clubs

#### Spending Policy

The Clubs follow a policy of distributing net appreciation in excess of 4% collected over a three-year average period of returns.

Other distributions from the Board designated funds are permitted in certain circumstances.

## 6. ENDOWMENT DISCLOSURES (continued)

Changes in Endowment Net Assets

	Board <u>Designated</u>	Permanently Restricted	Total
Endowment net assets – January 1, 2016	\$ 1,080,265	\$ 660,921	<u>\$ 1,741,186</u>
Investment gain: Interest and dividends Investment fees Realized gains Unrealized gains Total investment gain	30,075 (14,976) (2,167) 48,676 61,608	(1,535) 32,929 31,394	30,075 (14,976) (3,702) <u>81,605</u> <u>93,002</u>
Distributions to operating under spending policy	(62,707)		(62,707)
Contributions	7,000		7,000
Endowment net assets – December 31, 2016	<u>\$ 1,086,166</u>	\$ 692,315	<u>\$ 1,778,481</u>
Investment gain: Interest and dividends Investment fees Realized gains Unrealized gains Total investment gain	30,309 (16,302) 17,765 91,041 122,813	12,681 64,886 77,567	30,309 (16,302) 30,446 155,927 200,380
Distributions to operating under spending policy	(66,053)		(66,053)
Contributions	12,000	11,500	23,500
Endowment net assets – December 31, 2017	<u>\$ 1,154,926</u>	<u>\$ 781,382</u>	<u>\$ 1,936,308</u>

#### 7. LINE OF CREDIT

The Clubs have a line of credit which allows for borrowings up to \$400,000. The line of credit is collateralized by substantially all equipment of the Clubs. The line of credit bears interest at prime less 0.5% (4.0% and 3.25% at December 31, 2017 and 2016, respectively). There were no amounts outstanding under this agreement at December 31, 2017 and 2016.

#### 8. LEASES

The Clubs have a lease agreement involving one Club site. In addition, the Clubs maintain other operating lease agreements for Club sites and office equipment that expire through 2020.

Lease expense for the years ended December 31, 2017 and 2016, was \$63,064 and \$62,283, respectively.

Minimum future lease payments as of December 31, 2017 are as follows:

YEAR ENDING		
DECEMBER 31,		
2018	\$	24,366
2019		23,166
2020		17,612
	<u>\$</u>	65,144

#### 9. SPECIAL EVENTS

The Clubs conduct several fundraising events during the year. Revenue and expenses related to these events for the years ended December 31, 2017 and 2016 are as follows:

	2017							
	Revenue		Expense			Net		
Race for Kids Taco Bell Golf Classic	\$	216,851 96,450	\$	21,942 82,220	\$	194,909 14,230		
	\$	313,301	\$	104,162	\$	209,139		
	F	Revenue		2016 Expense		Net		
Shazam Race for Kids Taco Bell Golf Classic Miscellaneous events	\$	9,500 174,454 78,475 7,566	\$	14,962 61,572 2,402	\$	9,500 159,492 16,903 5,164		
	<u>\$</u>	269,995	\$	78,936	\$	191,059		

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### 10. RETIREMENT PLAN

The Clubs participate in the Pension Trust of Boys & Girls Clubs of America (the Plan). The Plan is a money purchase plan. Employer contributions are 6% of employee compensation. The Plan provides that employees become eligible on January 1 or July 1 of each year after attaining age 21 and completing one year of service with the following vesting schedule:

Years of Service	Vested Percentage					
2	20%					
3	40%					
4	60%					
5	80%					
6	100%					

Contributions to this Plan for the years ended December 31, 2017 and 2016 were \$117,624 and \$106,904, respectively.

#### 11. LIFE INSURANCE

The Clubs have donated life insurance policies for which it is named the beneficiary. The Clubs will receive the cash surrender value if the policies are terminated or will receive all benefits payable upon the death of the insured. The Clubs do not pay any premiums on the policies.

The face amounts of the insurance policies at December 31, 2017 and 2016 totaled \$191,650 and \$192,909, respectively.

The cash surrender values of the insurance policies at December 31, 2017 and 2016 totaled \$74,455 and \$72,785, respectively.

#### 12. HEIGHTS YOUTH CLUB

The Clubs had an operating agreement with Heights Youth Club, Inc. (HYC) that began on September 1, 2006 and expired on August 16, 2016, but had continued on a month to month basis. The Club decided to eliminate programming at HYC effective May 31, 2018. The intent of the agreement was for HYC to raise funds to purchase, renovate and maintain its building and operate the Clubs' programs at the facility. HYC purchased and renovated the facility in 2006 and 2007 and the Club opened in January 2007. Funds raised by HYC were deposited with the Clubs as a charitable contribution and the Clubs maintained a separate bank account for these funds. Operating expenses were paid by the Clubs on behalf of HYC, offset in part by using the funds deposited in the HYC bank account. HYC operating expenses paid by the Clubs totaled \$329,103 and \$299,717 during the years ended December 31, 2017 and 2016, respectively, of which \$60,000 and \$91,800 was covered by funds donated by HYC each year, respectively.

#### 13. SAVE OUR KIDS CAMPAIGN

In 2011, the Clubs commenced the Save Our Kids Campaign (the "Campaign"). The goal of the Campaign was to raise \$16.5 million over five years to enable the Clubs to increase services provided to children in the community. Funds generated by the Campaign will be used to increase operating hours from 20 hours per week to 29 hours per week, increase the number of clubs from 11 to 18, and increase average daily attendance from 550 kids per day to 2,000 kids per day.

Through December 31, 2017, the Clubs recognized Campaign donations and pledges of \$8.38 million, of which \$7.88 million had been collected. As of December 31, 2017 the Clubs also received additional Campaign pledges of \$3.48 million of in-kind support, planned gifts, and renewable grants that will be recognized, when appropriate, in accordance with GAAP. During 2017, \$841,184 in Campaign funds were used to fund expanded operations. In addition, operating hours were approximately 24 hours per week and average daily attendance was 971 kids per day. There were 16 sites in operation at the end of 2017.

#### 14. DISPOSITION OF MT. PLEASANT AND WESTSIDE CLUBS

During 2015, Management and the Board of Directors made the decision to close two free standing club sites, and recorded an impairment of \$341,674. The programs conducted at those two facilities were transitioned to school buildings, close in proximity to the closed locations, as the Clubs are still serving those neighborhoods. During 2016, the two locations were closed and the assets were disposed. The Clubs wrote off the remaining costs of \$17,384 during the year ended December 31, 2016.

#### 15. NEW ACCOUNTING PRONOUNCEMENTS

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*. The standard's core principle is that an entity will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This standard also includes expanded disclosure requirements that result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing, and uncertainty of revenue and cash flows arising from the entity's contracts with customers. This standard will be effective for the year ending December 31, 2019. The Clubs are currently in the process of evaluating the impact of adoption of this ASU on the consolidated financial statements.

### 15. NEW ACCOUNTING PRONOUNCEMENTS (continued)

In August 2016, the FASB issued Accounting Standards Update ("ASU"), 2016-14, *Not-for-Profit Entities* (*Topic 958*): *Presentation of Financial Statements of Not-for-Profit Entities*. The amended guidance requires a Not-for-Profit (NFP) to present on the face of the statement of financial position amounts for two classes of net assets rather than the currently required three classes. The amendments also enhance disclosures about the amount and purposes of board designations, appropriations, and similar actions and qualitative and quantitative information that communicates how an NFP manages its liquid resources available to meet cash needs within one year of the balance sheet date. Additional disclosures are required surrounding the amounts of expenses by both their natural classification and their functional classification and the method(s) used to allocate costs among program and support functions. The effective date for this ASU is for fiscal years beginning after December 15, 2017 and early adoption is permitted. The Clubs have not yet adopted this standard and are currently evaluating the impact of adopting this guidance.

In February 2016, the FASB issued Accounting Standards Update (ASU) 2016-02, *Leases*. The ASU requires all leases with terms more than 12 months to be capitalized as a right-of-use asset and lease liability on the balance sheet at the date of lease commencement. Leases will be classified as either finance leases or operating leases. This distinction will be relevant for the pattern of expense recognition in the income statement. This ASU will be effective for the Clubs for the year ending December 31, 2020. The Clubs are currently in the process of evaluating the impact of adoption of this ASU on the consolidated financial statements.

## CONSOLIDATING STATEMENT OF FINANCIAL POSITION

## DECEMBER 31, 2017

## ASSETS

		BGCC	PEA	CEMAKERS	ELIN	MINATIONS	TOTAL
CURRENT ASSETS		_					_
Cash and cash equivalents	\$	517,449	\$	439,851	\$	-	\$ 957,300
Investments		1,899,051		-		-	1,899,051
Accounts receivable, subsidiary		35,000		-		(35,000)	-
Pledges receivable		388,357		-		-	388,357
Grants receivable		232,375		-		-	232,375
Prepaid expenses		56,183		2,875			 59,058
		3,128,415		442,726		(35,000)	 3,536,141
LONG-TERM ASSETS Cash surrender value of							
life insurance		74,455		-		-	74,455
Pledges receivable - net		104,969		-		-	104,969
Property and equipment - net		3,900,424					3,900,424
		4,079,848					 4,079,848
	\$	7,208,263	\$	442,726	\$	(35,000)	\$ 7,615,989
	LIAI	BILITIES AND	O NET	ASSETS			
CURRENT LIABILITIES							
Accounts payable	\$	159,051	\$	59,943	\$	(35,000)	\$ 183,994
Accrued expenses		99,440		27,082			126,522
		258,491		87,025		(35,000)	310,516
NET ASSETS Unrestricted							
Operating		4,188,952		220,101		-	4,409,053
Board designated		1,154,926		_		-	1,154,926
Total unrestricted		5,343,878		220,101		=	5,563,979
Temporarily restricted		824,512		135,600		-	960,112
Permanently restricted		781,382				-	 781,382
		6,949,772		355,701			 7,305,473
	\$	7,208,263	\$	442,726	\$	(35,000)	\$ 7,615,989

See the Independent Auditors' Report.

## CONSOLIDATING STATEMENT OF ACTIVITIES

## YEAR ENDED DECEMBER 31, 2017

		BGCC	PEACEMAKERS		ELIMINATIONS		TOTAL
SUPPORT AND REVENUE				_			_
Contributions and grants:							
Individuals	\$	529,973	\$	21,872	\$ -	\$	551,845
Foundations		2,096,050		1,347,700	-		3,443,750
Corporations		278,436		-	-		278,436
Heights Youth Club		30,000		-	-		30,000
Clubs and organizations		8,350		-	-		8,350
Government grants		295,614		-	-		295,614
United Way services		515,844		37,500	-		553,344
Special events - net		209,139		-	-		209,139
Other income		130,991		6,973	(75,000)		62,964
Governmental in-kind		39,549		-	-		39,549
Program fees		5,271		-	-		5,271
Investment income		200,821		-	-		200,821
Total support and revenue		4,340,038		1,414,045	(75,000)		5,679,083
Expenses before depreciation:							
Program		4,001,014		971,321	-		4,972,335
Fundraising and development		607,323		50,000	(50,000)		607,323
General and administrative		467,998		25,000	(25,000)		467,998
Total expenses before depreciation		5,076,335		1,046,321	(75,000)		6,047,656
Change in net assets before							
depreciation		(736,297)		367,724			(368,573)
Depreciation expenses:							
Program		275,589		_	_		275,589
Fundraising and development		18,000		_	_		18,000
General and administrative		18,000		_	_		18,000
Total depreciation expenses	-	311,589				-	311,589
Total depression expenses		511,509					011,009
Change in net assets	\$	(1,047,886)	\$	367,724	\$ -	\$	(680,162)

See the Independent Auditors' Report.