

FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2014 AND 2013



Delivering on the Promise.

YEARS ENDED DECEMBER 31, 2014 AND 2013

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Delivering on the Promise.

INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF TRUSTEES BOYS & GIRLS CLUBS OF CLEVELAND

Report on the Financial Statements

We have audited the accompanying financial statements of Boys & Girls Clubs of Cleveland (a nonprofit organization), which comprise the statements of financial position as of December 31, 2014 and 2013, and the related statements of activities, changes in net assets, cash flows, and functional expenses for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes assessing the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Boys & Girls Clubs of Cleveland as of December 31, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

SKODA MINOTTI

Iroda Minotte

Cleveland, Ohio May 29, 2015

STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2014 AND 2013

ASSETS

| | 2014 | 2013 |
|--|---|---|
| CURRENT ASSETS Cash and cash equivalents Investments Pledges receivable Grants receivable Prepaid expenses | \$ 533,829 1,508,860 723,643 228,572 45,985 3,040,889 | \$ 546,689 1,490,231 1,007,814 257,721 44,574 3,347,029 |
| LONG TERM ACCETS | | |
| LONG-TERM ASSETS Cash surrender value of life insurance Pledges receivable - net Property and equipment - net | \$ 68,169 1,397,350 4,817,401 6,282,920 9,323,809 | \$ 65,935 1,664,748 4,892,798 6,623,481 9,970,510 |
| LIABILITIES AND NET ASSETS | | |
| CURRENT LIABILITIES Accounts payable Accrued expenses | \$ 78,916 72,302 151,218 | \$ 85,722 96,527 182,249 |
| NET ASSETS Unrestricted Operating Board designated Total unrestricted Temporarily restricted Permanently restricted | 5,268,139 875,552 6,143,691 2,358,327 670,573 | 5,279,542 877,347 6,156,889 2,931,222 700,150 |
| | 9,172,591 | 9,788,261 |
| | \$ 9,323,809 | \$ 9,970,510 |

STATEMENTS OF ACTIVITIES

YEARS ENDED DECEMBER 31, 2014 AND 2013

| | 2014 | | | | | | | | |
|--|-------------|--------|----------|----|------------|-----|-----------|----|-----------|
| | Unres | tricte | ed | | | | | | |
| | | | Board | Τe | emporarily | Per | manently | | |
| | Operating | De | signated | R | estricted | R | estricted | | Total |
| SUPPORT AND REVENUE | | | | | | | | | |
| Contributions and grants: | | | | | | | | | |
| Individuals | \$ 485,843 | \$ | _ | \$ | 66,072 | \$ | 500 | \$ | 552,415 |
| Foundations | 1,621,857 | | 13,000 | | 184,634 | | - | | 1,819,491 |
| Corporations | 174,377 | | - | | 135,283 | | - | | 309,660 |
| Heights Youth Club | 72,500 | | - | | - | | - | | 72,500 |
| Clubs and organizations | 3,016 | | - | | - | | - | | 3,016 |
| Government grants | 395,045 | | - | | - | | - | | 395,045 |
| United Way services | 398,781 | | - | | 125,000 | | - | | 523,781 |
| Special events - net | 248,317 | | - | | - | | - | | 248,317 |
| Other income | 159,889 | | - | | _ | | - | | 159,889 |
| Governmental in-kind | 22,230 | | - | | - | | - | | 22,230 |
| Program fees | 3,653 | | - | | - | | - | | 3,653 |
| Investment income | - | | 39,429 | | - | | 19,923 | | 59,352 |
| Total support and revenue | 3,585,508 | | 52,429 | | 510,989 | | 20,423 | | 4,169,349 |
| Net assets released from restrictions: | | | | | | | | | |
| Satisfaction of restrictions through: | | | | | | | | | |
| Operating expenses | 1,188,108 | | (54,224) | (| 1,083,884) | | (50,000) | | - |
| | 4,773,616 | | (1,795) | | (572,895) | | (29,577) | | 4,169,349 |
| Expenses before depreciation: | | | | | | | | | |
| Program | 3,643,164 | | - | | - | | - | | 3,643,164 |
| Fundraising and development | 400,350 | | - | | - | | - | | 400,350 |
| General and administrative | 441,505 | | - | | - | | - | | 441,505 |
| Total expenses before depreciation | 4,485,019 | | | | - | | | | 4,485,019 |
| Change in net assets before | | | | | | | | | |
| depreciation | 288,597 | | (1,795) | | (572,895) | | (29,577) | | (315,670) |
| Depreciation expense: | | | | | | | | | |
| Program | 264,000 | | - | | - | | - | | 264,000 |
| Fundraising and development | 18,000 | | - | | - | | - | | 18,000 |
| General and administrative | 18,000 | | - | | - | | - | | 18,000 |
| Total depreciation expense | 300,000 | | - | | - | | | | 300,000 |
| Change in net assets | \$ (11,403) | \$ | (1,795) | \$ | (572,895) | \$ | (29,577) | \$ | (615,670) |

| | | 2013 | | |
|------------|------------|-------------|-------------|--------------|
| Unres | stricted | | | |
| | Board | Temporarily | Permanently | |
| Operating | Designated | Restricted | Restricted | Total |
| | | | | |
| | | | | |
| \$ 426,323 | \$ - | \$ 114,960 | \$ - | \$ 541,283 |
| 1,317,984 | 12,000 | 218,900 | 200 | 1,549,084 |
| 124,797 | - | 1,176,680 | - | 1,301,477 |
| 112,500 | - | - | - | 112,500 |
| 2,000 | - | - | - | 2,000 |
| 349,022 | - | - | - | 349,022 |
| 229,999 | - | 119,665 | - | 349,664 |
| 330,347 | - | 15,000 | - | 345,347 |
| 157,261 | - | - | - | 157,261 |
| 22,230 | - | - | - | 22,230 |
| 5,884 | - | - | - | 5,884 |
| 367 | 109,476 | | 72,202 | 182,045 |
| 3,078,714 | 121,476 | 1,645,205 | 72,402 | 4,917,797 |
| | | | | |
| | | | | |
| 827,923 | (51,350) | (776,573) | _ | _ |
| 3,906,637 | 70,126 | 868,632 | 72,402 | 4,917,797 |
| | | | | |
| 2,748,091 | - | - | - | 2,748,091 |
| 446,693 | - | - | - | 446,693 |
| 338,486 | | | - | 338,486 |
| 3,533,270 | - | - | | 3,533,270 |
| | | | | |
| 272 267 | 70,126 | 060 622 | 72 402 | 1 204 527 |
| 373,367 | 70,120 | 868,632 | 72,402 | 1,384,527 |
| | | | | |
| 245,817 | - | - | - | 245,817 |
| 16,760 | - | - | - | 16,760 |
| 16,760 | | | | 16,760 |
| 279,337 | - | | | 279,337 |
| | | | . | |
| \$ 94,030 | \$ 70,126 | \$ 868,632 | \$ 72,402 | \$ 1,105,190 |

BOYS & GIRLS CLUBS OF CLEVELAND STATEMENTS OF CHANGES IN NET ASSETS YEARS ENDED DECEMBER 31, 2014 AND 2013

| | Unres | ed | | | | | | |
|--------------------------------|-------------|----|--------------------|------------------------|-------------------------|----|-----------|--|
| | Operating | De | Board esignated | Temporarily Restricted | rmanently testricted | | Total | |
| Net assets - January 1, 2013 | \$5,185,512 | \$ | 807,221 | \$2,062,590 | \$ 627,748 | \$ | 8,683,071 | |
| Change in net assets - 2013 | 94,030 | | 70,126 | 868,632 | 72,402 | | 1,105,190 | |
| Net assets - December 31, 2013 | 5,279,542 | | 877,347 | 2,931,222 | 700,150 | | 9,788,261 | |
| Change in net assets - 2014 | (11,403) | | (1,795) | (572,895) | (29,577) | | (615,670) | |
| Net assets - December 31, 2014 | \$5,268,139 | \$ | 875,552 | \$2,358,327 | \$ 670,573 | \$ | 9,172,591 | |

STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31, 2014 AND 2013

| | | 2014 | | 2013 |
|---|---------|---------------------|----|------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES: Change in net assets | \$ | (615,670) | Φ. | 1 105 100 |
| Adjustments to reconcile change in net assets | φ | (013,070) | φ | 1,105,190 |
| to net cash provided by operating activities: | | | | |
| Add back (deduct): Items not affecting cash | | | | |
| Depreciation | | 300,000 | | 279,337 |
| Pledges receivable discount amortization Increase in cash surrender value of life insurance | | (27,122) | | 66,937 |
| Increase in cash surrender value of the insurance Interest and dividends reinvested | | (2,234) (13,556) | | (73) (12,125) |
| Unrealized (gain) loss on investments | | 25,515 | | (12,123) |
| Realized (gain) loss on investments | | (71,311) | | (32,091) |
| Permanently restricted contributions | | (500) | | (200) |
| Cash provided by (used in) changes in the following items: | | , | | , |
| (Increase) decrease in pledges receivable | | 578,691 | | (950,519) |
| (Increase) decrease in grants receivable | | 29,149 | | (57,343) |
| (Increase) decrease in prepaid expenses | | (1,411) | | 5,497 |
| Decrease in accounts payable | | (6,806) | | (106,597) |
| Increase (decrease) in accrued expenses | | (24,225) | | 36,784 |
| Net cash provided by operating activities | | 170,520 | | 196,968 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | |
| Purchases of property and equipment | | (224,603) | | (199,700) |
| Proceeds from sale of investments | | 54,223 | | 51,718 |
| Purchases of investments | | (13,500) | | (12,200) |
| Net cash used in investing activities | | (183,880) | | (160,182) |
| CARLE COMO ED CALENDANIONO ACTIVITIES | | | | _ |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | 500 | | 200 |
| Permanently restricted contributions | | 500 | | 200 |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | | (12,860) | | 36,986 |
| CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR | | 546,689 | | 509,703 |
| CASH AND CASH EQUIVALENTS - END OF YEAR | \$ | 533,829 | \$ | 546,689 |
| ONOTITIES OF TEXTS | <u></u> | 000,020 | Ψ | 0.10,000 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: | | | | |
| CASH PAID DURING THE YEAR FOR: | | | | |
| | | | | |
| INTEREST | \$ | 6,603 | \$ | 6,298 |

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2014

2014

| | | | | 2011 | | | |
|------------------------------------|--------------|--------------|--------------|--------------|----------------|---------------|--------------|
| | | Prog | gram | | | | |
| | Academic | Character & | Healthy | Total | General & | Fundraising & | |
| | Success | Citizenship | Lifestyles | Program | Administrative | Development | Total |
| Personnel costs | \$ 1,076,468 | \$ 866,426 | \$ 682,638 | \$ 2,625,532 | \$ 284,983 | \$ 262,847 | \$ 3,173,362 |
| | | | | | • | , | |
| Professional and contract services | 52,654 | 42,380 | 33,391 | 128,425 | 37,221 | 88,377 | 254,023 |
| Programming | 179,240 | 144,266 | 113,665 | 437,171 | 57,499 | 12,653 | 507,323 |
| Occupancy | 185,335 | 149,172 | 117,529 | 452,036 | 61,802 | 36,473 | 550,311 |
| Total expenses before depreciation | 1,493,697 | 1,202,244 | 947,223 | 3,643,164 | 441,505 | 400,350 | 4,485,019 |
| depreciation | 1,493,097 | 1,202,244 | 341,223 | 3,043,104 | 441,303 | 400,550 | 4,405,019 |
| Depreciation | 108,240 | 87,120 | 68,640 | 264,000 | 18,000 | 18,000 | 300,000 |
| Total expenses | \$ 1,601,937 | \$ 1,289,364 | \$ 1,015,863 | \$ 3,907,164 | \$ 459,505 | \$ 418,350 | \$ 4,785,019 |

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2013

2013

| | | | | | | _0.0 | | | | | | | | | |
|------------------------------------|--------------|---------|------------|----|-----------|--------------------|-----|----------------|-----|----------------|--------------|----------------|--|-----------|-------|
| | | Program | | | | | | | | | | | | | |
| | Academic | CI | naracter & | | Healthy | Total | C | Seneral & | Fur | ndraising & | | | | | |
| | Success | C | itizenship | L | ifestyles | Program | Adı | Administrative | | Administrative | | Administrative | | velopment | Total |
| . | Φ 704404 | Φ. | 000 400 | Φ. | 500.044 | 0.4.000.074 | Φ | 040.507 | Φ. | 050 000 | Φ 0 407 004 | | | | |
| Personnel costs | \$ 794,161 | \$ | 639,199 | \$ | 503,611 | \$ 1,936,971 | \$ | 216,527 | \$ | 253,806 | \$ 2,407,304 | | | | |
| Professional and contract services | 41,492 | | 33,396 | | 26,312 | 101,200 | | 32,271 | | 172,697 | 306,168 | | | | |
| Programming | 137,546 | | 110,708 | | 87,224 | 335,478 | | 49,915 | | 10,599 | 395,992 | | | | |
| Occupancy | 153,523 | | 123,565 | | 97,354 | 374,442 | | 39,773 | | 9,591 | 423,806 | | | | |
| Total expenses before | | | | | | 1 | | _ | | _ | | | | | |
| depreciation | 1,126,722 | | 906,868 | | 714,501 | 2,748,091 | | 338,486 | | 446,693 | 3,533,270 | | | | |
| | | | | | | | | | | | | | | | |
| Depreciation | 100,786 | | 81,119 | | 63,912 | 245,817 | | 16,760 | | 16,760 | 279,337 | | | | |
| | | | | | | | | | | | | | | | |
| Total expenses | \$ 1,227,508 | \$ | 987,987 | \$ | 778,413 | \$ 2,993,908 | \$ | 355,246 | \$ | 463,453 | \$ 3,812,607 | | | | |
| | | | | | | | | | | | | | | | |

NOTES TO THE FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Boys & Girls Clubs of Cleveland (the Clubs) is a non-profit entity, which provides after-school and summer programs and a safe environment for youth ages 6 - 18 facing challenging life circumstances to achieve their full potential as productive, responsible and caring citizens. The Clubs' programs, including outreach programs, emphasize education, career exploration, financial literacy, character, leadership, health and life skills, arts, sports, fitness and recreation.

Program Descriptions

Academic Success - This impact area affects the Clubs' mission to enable young people who need us most to reach their full potential. Programs seek to engage youth in education, reduce high school drop out rates, and encourage high school graduation and post-secondary opportunities by teaching basic educational disciplines, technology and the arts, nurturing creativity, cultural awareness and appreciation for the arts.

Character & Citizenship - This impact area focuses on furthering the Clubs' mission by developing youth into productive, caring and responsible citizens by emphasizing interpersonal relationship-building, self-image and contribution to the community.

Healthy Lifestyles - This impact area also furthers the Clubs' mission to enable young people to reach their full potential through encouraging youth to make smart, healthy choices for their bodies, minds and spirits (ultimately, their futures) by encouraging goal-setting, health-risk avoidance, and self-sufficiency and by developing physical and social skills, stress management and appreciation for the environment.

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting. Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Clubs and changes therein are classified and reported as follows:

Unrestricted Operating Net Assets – Net assets that are not subject to donor-imposed restrictions.

Unrestricted operating net assets consist of current operating net assets and are used for general operating expenses.

Unrestricted Board Designated Net Assets – Net assets that are reserved by the Board of Trustees for the continuity of the Clubs' general activities, its exhibits and programs, and to meet emergency demands.

Temporarily Restricted Net Assets – Net assets subject to donor-imposed restrictions that may or will be met, either by actions of the Clubs and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. If donor-imposed restrictions are met in the same year as they are imposed, the net assets are reported as unrestricted.

NOTES TO THE FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Basis of Presentation (continued)

Permanently Restricted Net Assets – Net assets subject to donor-imposed stipulations that they be maintained by the Clubs in perpetuity. Generally, the donors of these assets permit the Clubs to use all or part of the income earned on any related investments for general or specific purposes.

Contributions and Grants

Contributions and grants are recognized when awarded as unrestricted, temporarily restricted or permanently restricted in accordance with donor specifications. When a restriction expires through accomplishment of purpose or passage of time, the restricted net assets are reclassified to unrestricted and reported in the statements of activities as net assets released from restrictions.

Government grants are considered earned income and are recognized over the periods to which they relate. Government grants received in advance are recorded as deferred income.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Clubs consider all highly liquid debt instruments purchased with an initial maturity of three months or less to be cash equivalents. Temporarily uninvested cash in investment accounts is considered an investment rather than a cash equivalent.

At times during the year, the Clubs maintained funds on deposit at banks in excess of Federally insured limits. The Clubs believe that there is no significant risk with respect to these deposits. The Clubs have not experienced any losses on their deposits with financial institutions.

Investments

Investments in marketable securities are recorded at fair value based on published market prices. The difference between their cost and fair value is recorded as an unrealized gain or loss in the statement of activities. Specific-identification is used to identify securities sold.

NOTES TO THE FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Grants and Pledges Receivable

Grants receivable represent various amounts from governments, agencies and foundations awarded at December 31, 2014 and 2013 and have been recorded as revenue as unrestricted, temporarily restricted or permanently restricted in accordance with donor specifications. The Clubs consider all grants receivable to be fully collectible at December 31, 2014 and 2013, and, therefore, have no allowance for uncollectible accounts.

Pledges receivable represent unconditional promises to give by donors. Pledges that are to be received over a period of years are discounted to their present value assuming their respective payment terms and an appropriate discount rate. The amounts reflected in the statements of financial position are net of this discount which is amortized into contribution revenue over the term of the respective pledge agreement. The amortized discount at December 31, 2014 and 2013 was \$86,381 and \$113,503, respectively. Management provides for uncollectible accounts based on its assessment of the current status of individual accounts. The Clubs consider all pledges receivable to be fully collectible at December 31, 2014 and 2013, and, therefore, have no allowance for uncollectible accounts.

Depreciation

Depreciation of property and equipment is provided using the straight-line method based on the following estimated useful lives:

| Buildings and improvements | 30 – 39 | years |
|----------------------------|---------|-------|
| Equipment | 3 – 10 | years |
| Furniture and fixtures | 5 – 7 | years |
| Vehicles | 5 | years |

Income Taxes

The Clubs are exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and applicable state laws and operate as a public charity.

GAAP requires management to evaluate tax positions taken by the Clubs and recognize a tax liability (or asset) if the Clubs have taken an uncertain position that more likely than not would not be sustained upon examination by the Internal Revenue Service (IRS). Management has analyzed the tax positions taken by the Clubs, and has concluded that, as of December 31, 2014 and 2013, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The Clubs are subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. The Clubs are no longer subject to examinations by the IRS for years before 2011.

NOTES TO THE FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Contributed Services

The Clubs receive a significant amount of donated services (general assistance, fundraising events, telephone answering, etc.) from unpaid volunteers who assist in fund-raising and special projects. The Clubs would recognize significant contributions of services received when those services (a) create or enhance nonfinancial assets, or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by the donation. The Clubs recognized \$43,569 and \$6,000 of corporate in-kind revenue from contributed services for the years ended December 31, 2014 and 2013, respectively, for which the corresponding expense is included in non-program fundraising & development general and administrative and professional and contract services costs.

Advertising

The Clubs' policy is to expense advertising costs as incurred. Advertising expense for the years ended December 31, 2014 and 2013 was \$28,903 and \$8,690 respectively.

Subsequent Events

The Clubs evaluated subsequent events through May 29, 2015, the date these financial statements were available to be issued. There were no material subsequent events that required recognition or additional disclosure in these financial statements.

2. INVESTMENTS

Investments under the control of the Clubs are stated at fair value and consist of the following at December 31:

| | | | | 2014 | | |
|------------------------------------|-----------|---------------------|-----------|---------------------|-----------|---------------------|
| | | Cost | F | air Value | | nrealized Gain |
| Mutual funds Money market funds | \$ | 1,307,508 51,841 | \$ | 1,457,019 51,841 | \$ | 149,511 <u>-</u> |
| | <u>\$</u> | 1,359,349 | <u>\$</u> | 1,508,860 | <u>\$</u> | 149,511 |
| | | | | 2013 | | |
| | | Cost | F | air Value | | nrealized Gain |
| Mutual funds Money market funds | \$ | 1,282,691 32,742 | \$ | 1,457,489 32,742 | \$ | 174,798 <u>-</u> |
| | <u>\$</u> | 1,315,433 | \$ | 1,490,231 | <u>\$</u> | 174,798 |

NOTES TO THE FINANCIAL STATEMENTS

2. INVESTMENTS (continued)

The following schedules summarize the investment return and its classification in the statements of activities for the years ended December 31:

| | 2014 | 2013 |
|--|------------------------------------|--------------------------------|
| Interest and dividend income, net Realized gains Unrealized gains/(losses) | \$ 13,556 71,311 (25,515) | \$ 12,125 32,091 137,829 |
| Total investment return | \$ 59,352 | \$ 182,04 <u>5</u> |

3. FAIR VALUE MEASUREMENTS

GAAP requires disclosure of a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into the following three broad categories:

- Level 1 Quoted unadjusted prices for identical instruments in active markets to which the Clubs have access at the date of measurement.
- Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets. Level 2 inputs are those in markets for which there are few transactions, the prices are not current, little public information exists, or in instances where prices vary substantially over time or among brokered market makers.
- Level 3 Model derived valuations in which one or more significant inputs of significant value drivers are unobservable. Unobservable inputs are those inputs that reflect the Clubs' own assumptions that market participants would use to price the assets or liabilities based on the best available information.

Fair value measurement of all financial assets at December 31, 2014 and 2013 consisted of Level 1 investments at quoted prices in active markets for identical assets.

NOTES TO THE FINANCIAL STATEMENTS

4. PROPERTY AND EQUIPMENT

Property and equipment purchased by the Clubs are recorded at cost. Donated items are recorded at fair value when received. Maintenance and repairs are charged to expense as incurred. Renewals and betterments are capitalized. Property and equipment consisted of the following at December 31:

| | _ | 2014 | 2013 |
|--------------------------------|----|-------------|-----------------|
| Land | \$ | 533,500 | \$ 533,500 |
| Buildings and improvements | | 7,260,739 | 7,231,944 |
| Equipment | | 607,699 | 510,710 |
| Furniture and fixtures | | 449,136 | 370,976 |
| Vehicles | | 186,494 | 165,835 |
| | | 9,037,568 | 8,812,965 |
| Less: Accumulated depreciation | _ | (4,220,167) | (3,920,167) |
| | \$ | 4,817,401 | \$ 4,892,798 |

5. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following at December 31:

| | 2014 | | | |
|-------------------------------|-------------------------|----------------------------|-----------------------------|-------------------------|
| | Beginning | Contributions & Investment | Net Assets Released from | Ending |
| | Net Assets | <u>Income</u> | Restriction | Net Assets |
| United Way Future programs | \$ 119,665 2,811,557 | \$ 125,000 385,989 | \$ (119,665) (964,219) | \$ 125,000 2,233,327 |
| | \$ 2,931,222 | <u>\$ 510,989</u> | <u>\$ (1,083,884</u>) | \$ 2,358,327 |
| | | | | |
| | | Contributions | Net Assets | |
| | Beginning | & Investment | Released from | Ending |
| | Net Assets | Income | Restriction | Net Assets |
| United Way Future programs | \$ 119,665 1,942,925 | \$ 119,665 1,525,540 | \$ (119,665) (656,908) | \$ 119,665 2,811,557 |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS

6. ENDOWMENT DISCLOSURES

- The Clubs' endowment funds consist of a board designated fund and three donor restricted funds. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.
- The board designated fund is unrestricted, but intended for the long term support of the Clubs. All income and principal may be expended upon approval of the Board.
- The Leff and O'Neil permanently restricted funds are composed of contributions whereby the principal must remain intact while the income thereon may be used in general operations.
- The board designated fund, the Leff fund and the O'Neil fund are invested in a pooled account. Under current law and GAAP, all income in the fund is considered unrestricted.
- The GAR permanently restricted fund is required to be held in a separate trust account. In accordance with the terms of the gift instrument, interest and dividends may be expended each year. In addition, up to one half of the net appreciation, realized and unrealized, may be expended. Funds not expended shall be added to the principal of the fund. There is no restriction on the income once it is expended. The grantee is required to annually furnish a Certification of Compliance to the GAR Foundation certifying compliance with these requirements and the value of the fund. The Clubs did not withdraw any net income or take any distributions during the years ended December 31, 2014 and 2013. During 2014 the Clubs reclassified \$50,000 from permanently restricted to operating in accordance with the terms of the respective donation.

Interpretation of Relevant Law

Management of the Clubs has interpreted the State of Ohio's enacted version of the Uniform Prudent Management of Institutional Fund Act (UPMIFA) as providing generally that the Clubs may appropriate for expenditure or accumulate so much of an endowment fund as the Clubs determine is prudent for the uses, benefits, purposes, and duration for which an endowment fund is established, subject to the intent of the donor expressed in the gift instrument. As a result of this interpretation, the Clubs classify as permanently restricted net assets (a) the original value of the gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instruments at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Clubs in a manner consistent with the standard of prudence prescribed by UPMIFA.

NOTES TO THE FINANCIAL STATEMENTS

6. ENDOWMENT DISCLOSURES (continued)

Interpretation of Relevant Law (continued)

In accordance with UPMIFA, the Clubs consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purpose of the Clubs and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and appreciation of investments
- (6) Other resources of the Clubs
- (7) The investment policies of the Clubs

Spending Policy

The Clubs follow a policy of distributing a surplus percentage of the net appreciation over a three-year average period of returns.

Other distributions from the Board designated funds are permitted in certain circumstances.

Changes in Endowment Net Assets

| | Board <u>Designated</u> | | Permanently Restricted | Total | |
|---|----------------------------|----------------|---------------------------|--------------|------------|
| Endowment net assets – January 1, 2013 | \$ 80 | 7,221 \$ | 627,748 | \$ 1,434,969 | <u>)</u> |
| Investment gain: | | | | | |
| Interest and dividends | 24 | 4,012 | - | 24,012 | 2 |
| Investment fees | (12 | 2,254) | - | (12,254 | I) |
| Realized gains | 18 | 3,509 | 13,582 | 32,09 | ĺ |
| Unrealized gains | 79 | 9,209 | 58,620 | 137,829 | <u>)</u> |
| Total investment gain | 109 | 9,476 | 72,202 | 181,678 | 3 |
| Distributions to operating under spending policy | (5 | <u>1,350</u>) | _ | (51,350 | <u>)</u>) |
| Contributions | 1 | 2,000 | 200 | 12,200 | <u>)</u> |
| Endowment net assets – December 31, 2013 (to next page) | 87 | 7,347 | 700,150 | 1,577,497 | 7 |

NOTES TO THE FINANCIAL STATEMENTS

6. ENDOWMENT DISCLOSURES (continued)

Changes in Endowment Net Assets (continued)

| | Board <u>Designated</u> | Permanently Restricted | Total | |
|--|--|--|--|--|
| Endowment net assets – December 31, 2013 (from previous page) | \$ 877,347 | \$ 700,150 | \$ 1,577,497 | |
| Investment gain: Interest and dividends Investment fees Realized gains Unrealized losses Total investment gain | 26,648 (13,092) 39,842 (13,969) 39,429 | - 31,469 <u>(11,546)</u> 19,923 | 26,648 (13,092) 71,311 (25,515) 59,352 | |
| Distributions to operating under spending policy | (54,224) | (50,000) | (104,224) | |
| Contributions | 13,000 | 500 | 13,500 | |
| Endowment net assets – December 31, 2014 | <u>\$ 875,552</u> | <u>\$ 670,573</u> | <u>\$ 1,546,125</u> | |

7. LINE OF CREDIT

The Clubs have a line of credit which allows for borrowings up to \$400,000. The line of credit is collateralized by substantially all equipment of the Clubs. The line of credit bears interest at prime less 0.5% (2.75% at December 31, 2014 and 2013). There were no amounts outstanding under this agreement at December 31, 2014 and 2013.

8. LEASES

The Clubs have a lease agreement involving one Club site. In addition, the Clubs maintain other operating agreements for Club sites and office equipment that expire through 2020.

Rent expense for the years ended December 31, 2014 and 2013, was \$55,482 and \$36,247, respectively.

NOTES TO THE FINANCIAL STATEMENTS

8. LEASES (continued)

Minimum future lease payments as of December 31, 2014 are as follows:

| YEAR ENDING | | |
|--------------|-------|--------|
| DECEMBER 31, | | |
| 2015 | \$ 2 | 22,386 |
| 2016 | • | 18,859 |
| 2017 | • | 18,859 |
| 2018 | • | 18,859 |
| 2019 | • | 17,179 |
| Thereafter | | 11,624 |
| | \$ 10 | 07,766 |

9. SPECIAL EVENTS

The Clubs conduct several fundraising events during the year. Revenue and expenses related to these events for the years ended December 31, 2014 and 2013 are as follows:

| | | | | 2014 | |
|--|----------|---|----|---|---|
| | F | Revenue | | Expense | Net |
| Shazam Race for Kids Taco Bell Golf Classic Turner Construction Golf Outing Miscellaneous events | \$ | 215,914 69,788 78,650 21,718 15,100 | \$ | 90,613 8,368 46,096 6,191 1,585 | \$ 125,301 61,420 32,554 15,527 13,515 |
| | \$ | 401,170 | \$ | 152,853 | \$ 248,317 |
| | | | | 2013 | |
| | <u>F</u> | Revenue | | Expense | <u>Net</u> |
| Shazam Race for Kids Taco Bell Golf Classic Wall Street Golf Outing Miscellaneous events | \$ | 294,154 85,926 74,550 113,350 4,760 | \$ | 79,076 10,806 45,592 86,625 5,294 | \$ 215,078 75,120 28,958 26,725 (534) |
| | | 7,700 | _ | 5,254 | (001) |

NOTES TO THE FINANCIAL STATEMENTS

10. RETIREMENT PLAN

The Clubs participate in the Pension Trust of Boys & Girls Clubs of America (the Plan). The Plan is a money purchase plan. Employer contributions are 8% of employee compensation. A new Plan was implemented during 2010, revising employee eligibility. Employees on the previous Plan were grandfathered in with a two-year vesting period. The new Plan provides that employees become eligible on January 1 or July 1 of each year after attaining age 21 and completing one year of service with the following vesting schedule:

| Years of Service | Vested Percentage |
|------------------|-------------------|
| 2 | 20% |
| 3 | 40% |
| 4 | 60% |
| 5 | 80% |
| 6 | 100% |

Contributions to this Plan for the years ended December 31, 2014 and 2013 were \$118,832 and \$107,468, respectively.

11. LIFE INSURANCE

The Clubs have donated life insurance policies for which it is named the beneficiary. The Clubs will receive the cash surrender value if the policies are terminated or will receive all benefits payable upon the death of the insured. The Clubs do not pay any premiums on the policies.

The face amounts of the insurance policies at December 31, 2014 and 2013 totaled \$191,268 and \$190,268, respectively.

The cash surrender values of the insurance policies at December 31, 2014 and 2013 totaled \$68,169 and \$65,935 respectively.

12. HEIGHTS YOUTH CLUB

The Clubs have an operating agreement with Heights Youth Club, Inc. (HYC) that began on September 1, 2006 and was extended to continue through August 16, 2016. The intent of the agreement is for HYC to raise funds to purchase, renovate and maintain its building and operate the Clubs' programs at the facility. HYC purchased and renovated the facility in 2006 and 2007 and the club opened in January 2007. Funds raised by HYC are deposited with the Clubs as a charitable contribution and the Clubs maintain a separate bank account for these funds. Operating expenses are paid by the Clubs on behalf of HYC, offset in part by using the funds deposited in the HYC bank account. HYC operating expenses paid by the Clubs totaled \$287,364 in 2014, of which \$90,000 was covered by funds donated by HYC. In addition, \$45,000 was paid by the Clubs to assist HYC to reduce its debt associated with the building purchase and renovation.

NOTES TO THE FINANCIAL STATEMENTS

13. SAVE OUR KIDS CAMPAIGN

In 2011, the Clubs commenced the Save Our Kids Campaign (the "Campaign"). The goal of the Campaign is to raise \$16.5 million over five years to enable the Clubs to increase services provided to children in the community. Funds generated by the Campaign will be used over the five-year Campaign period to increase operating hours from 20 hours per week to 29 hours per week, increase the number of clubs from 11 to 18, and increase average daily attendance from 550 kids per day to 2,000 kids per day.

As of December 31, 2014, the Clubs had recognized Campaign donations and pledges of \$6.02 million, of which \$3.82 million had been collected. The Clubs had also received additional Campaign pledges of \$4.11 million of in-kind support, planned gifts, and renewable grants that will be recognized, when appropriate, in accordance with GAAP. During 2014, \$1.90 million in Campaign funds were used to fund expanded operations. In addition, operating hours were approximately 29 hours per week and average daily attendance grew to 867 kids per day. There were 13 sites in operation at the end of 2014.